Non-Collusion Affidavit
To Be Executed By Bidder and Submitted With Bid

State of California)
) ss.
County of San Bernardino)

Allen E. Armstrong, being first duly sworn, deposes and says that he or she is the
(Bidder's Authorized Representative)

President / CFO of Industrial Solution Services, Inc. the party making the
(Title of Representative) (Legal Name of Bidder)

foregoing bid that the bid is not made in the interest of, or on behalf of, any undisclosed person, partnership, company, association, organization, or corporation; that the bid is genuine and not collusive or sham; that the bidder has not directly or indirectly induced or solicited any other bidder to put in a false or sham bid, and has not directly or indirectly colluded, conspired, connived, or agreed with any bidder or anyone else to put in a sham bid, or that anyone shall refrain from bidding; that the bidder has not in any manner, directly or indirectly, sought by agreement, communication, or conference with anyone to fix the bid price of the bidder or any other bidder, or to fix any overhead, profit, or cost element of the bid price, or of that of any other bid, or to secure any advantage against the public body awarding the contract of anyone interested in the proposed contract; that all statements contained in the bid are true; and, further, that the bidder has not, directly or indirectly, submitted his or her bid price or any breakdown thereof, or the contents thereof, or divulged information or data relative thereto, or paid, and will not pay, any fee to any corporation, partnership, company association, organization, bid depository, or to any member or agent thereof to effectuate a collusive or sham bid.

I declare under penalty of perjury under the laws of the state of California that the foregoing is true and correct.

Signature of: President, Secretary,
Manager, Owner, or Representative

Subscribed and sworn to before me this, 17th day of February, 20 26

Carol Anne Lee
Signature of Notary Public In and For

The County of San Bernardino

State of California

CAROL ANNE LEE
Notary Public - California
San Bernardino County
Commission # 2507705
My Comm. Expires Jan 19, 2029

All Signatures Must Be Witnessed By Notary

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