

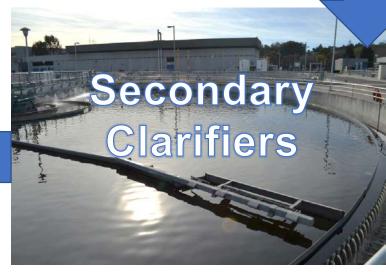
LIQUID TREATMENT PROCESS













Existing Solids Treatment Process

Secondary Clarifier

Dissolved Air Flotation Thickener Sludge Blending Tank



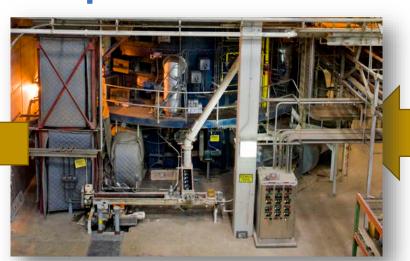




Ash Handling System



Multiple Hearth Furnace



Centrifuge



CENTRAL SAN'S CHALLENGE WITH AGING INFRASTRUCTURE

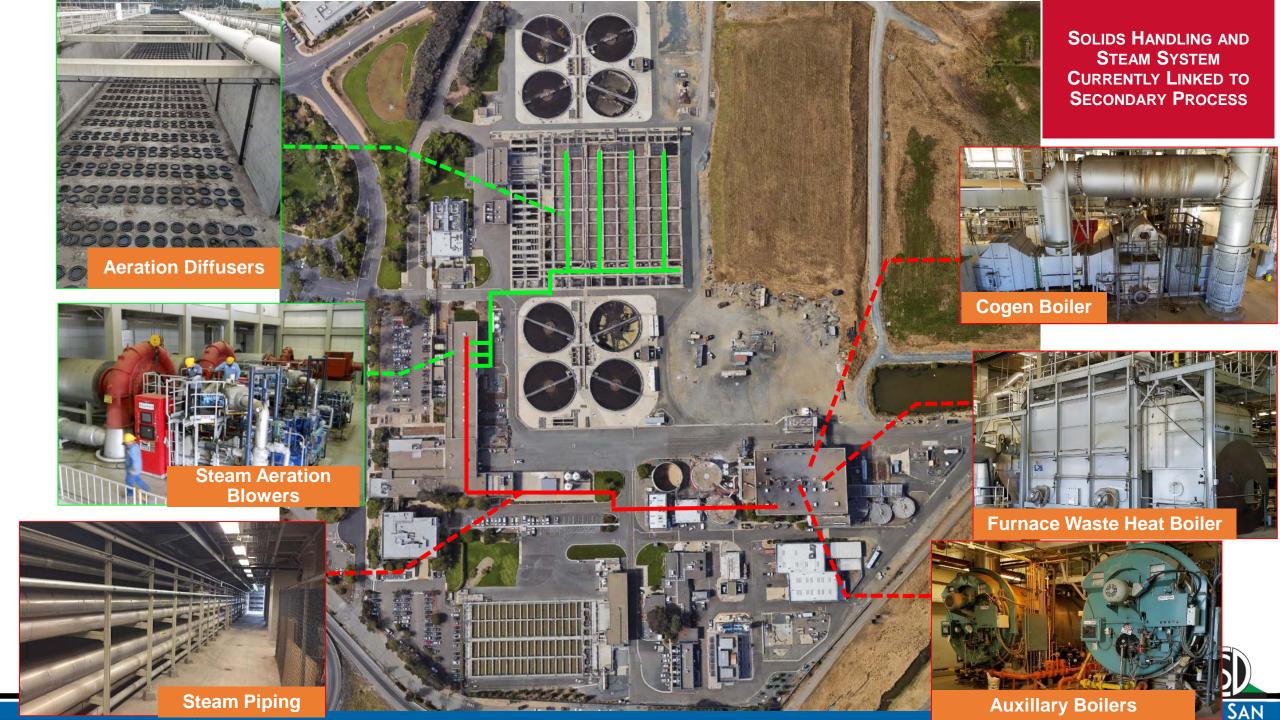
• Much of Central San's equipment is from a major treatment plant expansion project completed in the 1970s.

 While the treatment system has been reliable and serviceable for many years, operability and maintainability of the equipment is becoming more challenging over time (including access to spare parts) and more efficient equipment (often with higher standards of safety) has entered the marketplace.



PROJECT OVERVIEW





STEAM PROJECT DRIVERS

Data collection, condition assessment, testing, business case evaluations, and predesign to address:

- Employee safety
- Reliability of operation
- Meeting current and future demands
- Reliability of permit compliance
- Reduction of operation and maintenance cost
- Worked with professional engineering consultants from HDR and ArcSine



MHF Boiler Tubes



COMPLETED NUMEROUS CONDITION INSPECTIONS OF ASSETS

Visual inspection, records/work order review,

and non-destructive evaluation (NDE) completed as needed to estimate:

- Remaining useful life of critical equipment
- Lifecycle costs

Guided Wave Length Testing Strength Length Steam Piping Mistras ~100'



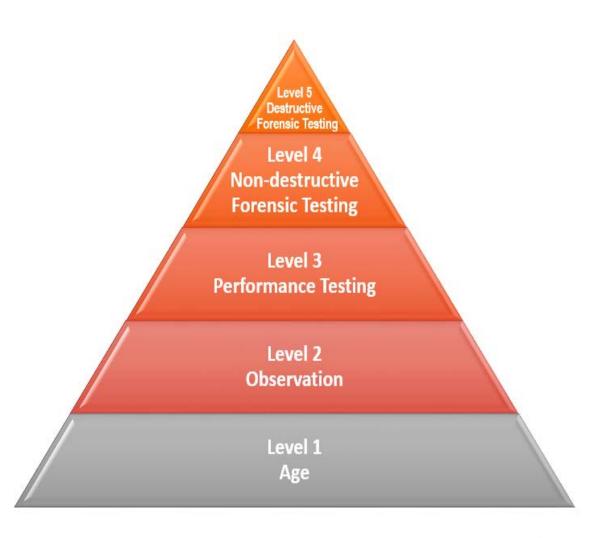
PLANNING AND INITIAL EVALUATION PHASE

Define Assets

Establish Criticality Scoring System

Request and Review Asset information

Develop Condition Assessment Plans





AGGREGATE CONDITION ASSESSMENT SCORING

Condition Assessment Level	Levels 1 and 2 Aggregate Weight (%)			Levels 1, 2, 3, and 4 Aggregate Weight (%)
Level 1 - Review of Age and Expected Life	15%	15%	15%	15%
Level 2 - Visual Field Inspection	85%	42.5%	42.5%	30%
Level 3 - Performance Testing		42.5%		25%
Level 4 - Non-Destructive Testing			42.5%	30%
Total	100%	100%	100%	100%

STEAM DRIVEN BOILER FEEDWATER PUMPS CONDITION ASSESSMENT



 Provides water to all 5 boilers. One duty and one stand-by.

 Overall pump condition was found to be good during visual inspection.

Asset Type	Aging Infrastructure (Years)	
Steam Boiler Feed Pump	>20	



CONDITION ASSESSMENT TAKE-AWAYS

- 1) Planning and Initial Evaluation Phase
 - Important to identify a core team of Engineers, Operations and Maintenance
 - Getting records together is time consuming. Investing in effort to digitize records helps greatly.
- 2) Inspection Phase
 - Local team of consultants helps minimize shutdowns
- 3) Engineering Analysis Phase



Systematically Capturing Multiple Drivers for Asset Replacement with Comprehensive Asset Evaluations (CAE)

Central

San

Drivers

Condition Inspection

Aging Infrastructure

Repair or replace some equipment and structures to extend their useful life

Capacity

Expand the capacity and redundancy (flows and loads) of some equipment and facilities

Sustainability/Optimization

- Safety
- Operating Ease
- Maintenance/Redundancy/ Reliability
- Long Term Flexibility

Regulations

Comply with regulations and continue to adhere to them as they evolve or become stricter in the future

CAE



CAE SEEKS TO SYSTEMATICALLY CAPTURE EVERYTHING GOING INTO ASSET REPLACEMENT DECISIONS

Criteria Development

- Capacity and Regulatory- Establish planning horizon and expected regulations
- Sustainability/Optimization- broad categories including access to spare parts, worker safety, system efficiency, etc.

Baseline Scores

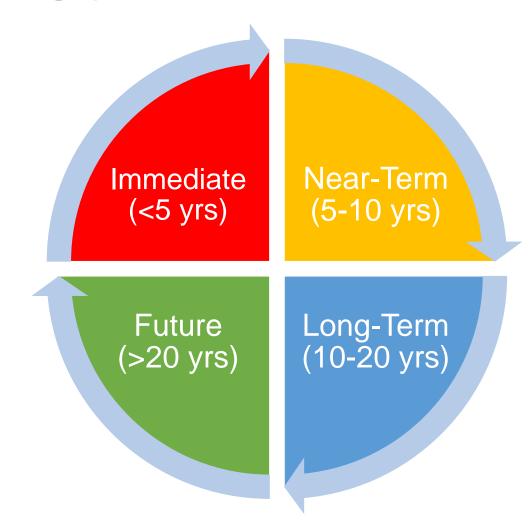
• Engineering staff complete evaluations to establish baseline scores for all categories

Workshop to Finalize Scores

 Operations, Maintenance and Engineering Staff to build consensus on scores

CAE CRITERIA SUMMARY

- Condition Assessment RUL carried over from inspections, non-destructive testing, etc.
- Capacity & Regulatory RUL determined from data obtained during condition assessment work (operator interviews, design data, work order history, etc.) and additional research (0.75% growth increase/yr)
- Sustainability/Optimization RUL determined by consensus in workshops





SUSTAINABILITY AND OPTIMIZATION DRIVERS DIFFER FOR ELECTRICAL AND OTHER ASSETS

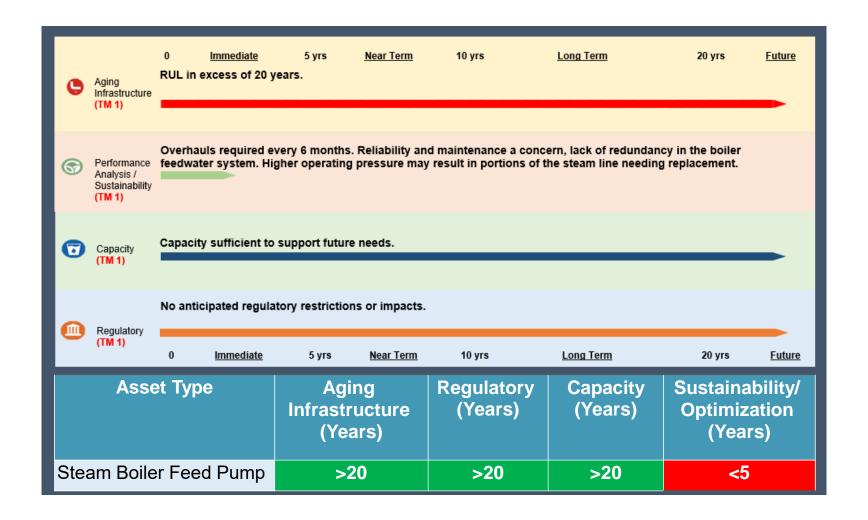
Non-Electrical Assets (25% Each)

- Safety
- Operating Ease
- Maintenance, Redundancy, and Reliability
- Long Term Flexibility

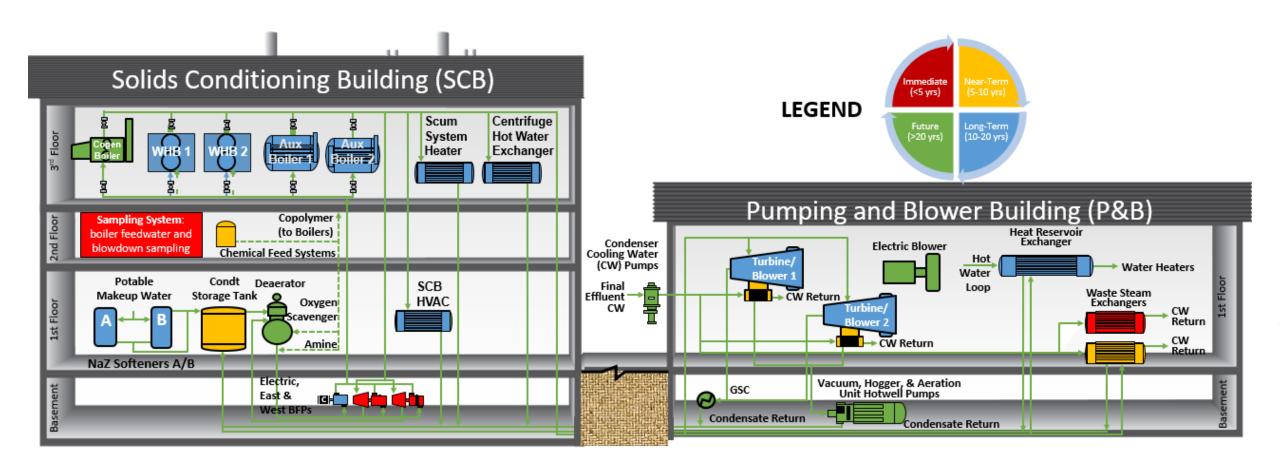
Electrical Assets

- Safety (25%)
- Physical Access (25%)
- Redundancy/Reliability (25%)
- Staff Interaction (5%)
- Standardization (10%)
- Documentation & Troubleshooting (10%)





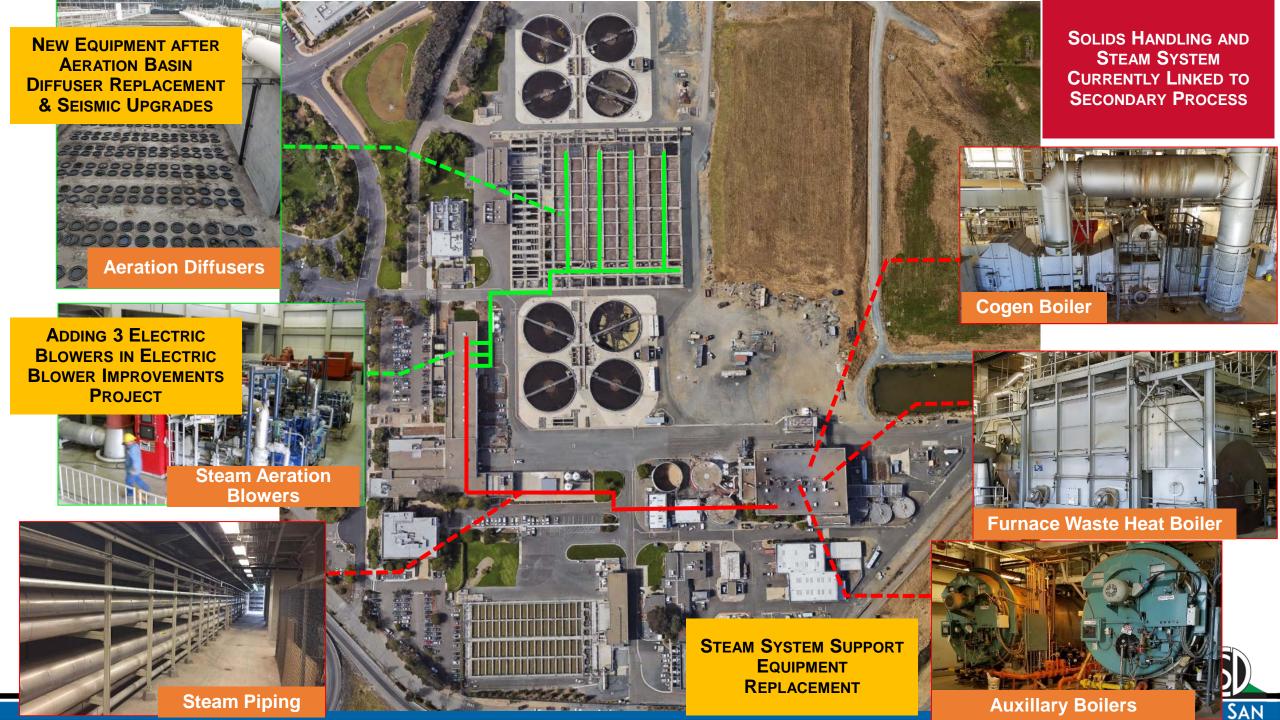
CAE RESULTS EASILY COMMUNICATED



CAE AND CONDITION ASSESSMENT RESULTS TO DATE

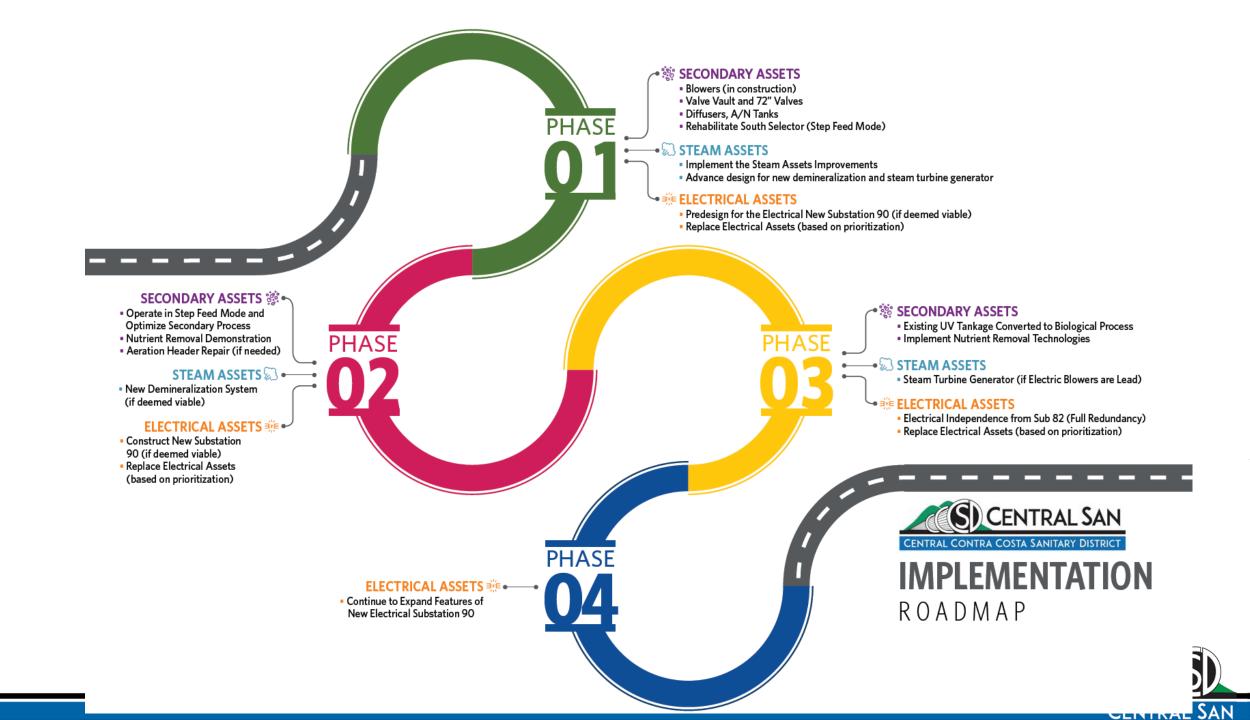
- Accelerated spin-off projects
 - Installation of 3 new electric blowers for full redundancy and replacement of inlet air filters
 - Aeration diffuser replacement

 CAE process will help identify key support equipment to replace to keep system operational for 10+ years



CONCLUSIONS

- This case study can serve as a template for others to make informed business decisions regarding aging infrastructure.
- CAE builds upon condition assessment results to systematically capture other drivers (capacity, regulatory, and sustainability/optimization).
- The CAE process can ideally help a treatment plant fast track optimization efforts, identify opportunities to extend RUL of major assets when cost effective, and define near and long-term capital improvement projects in a <u>simple and easy to communicate way</u>.



THANK YOU

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